

# Exhibit 43

Excerpts of  
**Woong Joseph Kim**  
**Deposition Transcripts**



**Woong Kim**  
9/16/2024

<p>1 INDEX WOONG JOSEPH KIM September 16, 2024</p> <p>2 APPEARANCES 3</p> <p>3 PROCEEDINGS 8</p> <p>4 EXAMINATION OF WOONG JOSEPH KIM: BY MS. WARDEN 9</p> <p>5 REPORTER'S CERTIFICATION 290</p>	<p>1 DEPOSITION EXHIBITS WOONG JOSEPH KIM September 16, 2024</p> <p>2 EXHIBIT NO. DESCRIPTION MARKED</p> <p>3 Exhibit 7B SolarWinds MSP R&amp;D 2019 169 Kick-off</p> <p>4 Exhibit 8 August 29, 2019 E-mail, Rani Johnson to Mary Beth Labuda SW-SEC-SDNY_00006030 - SW-SEC-SDNY_00006036</p> <p>5 Exhibit 9 July 2019 MSP Products Security Evaluation SW-SEC00166790 - SW-SEC00166799</p> <p>6 Exhibit 10 September 11, 2018 E-mail, Timothy Brown to Joe Kim SW-SEC00266673</p> <p>7 Exhibit 10A September 2018 Information Security Incident Review 214</p> <p>8 Exhibit 11 October 3, 2018 E-mail, Eric Quitugua to Joe Kim, et al. SW-SEC-SDNY_00006396</p> <p>9 Exhibit 12 August 16, 2019 E-mail, Rani Johnson to Joseph Kim, et al. SW-SEC00264310 - SW-SEC00264364</p>
5	7
<p>1 DEPOSITION EXHIBITS WOONG JOSEPH KIM September 16, 2024</p> <p>2 EXHIBIT NO. DESCRIPTION MARKED</p> <p>3 Exhibit 1 October 17, 2022 10 Investigative Hearing Transcript Testimony of Woong Joseph Kim</p> <p>4 Exhibit 2 September 15, 2022 17 Background Questionnaire of Woong Joseph Kim JOKI-00009 - JOKI-000018</p> <p>5 Exhibit 3 July 8, 2021 SolarWinds Security Statement 101</p> <p>6 Exhibit 4 January 30, 2018 E-mail, Steven Colquitt to Brno Engineering Management, et al. SW-SEC00238141 - SW-SEC00238142</p> <p>7 Exhibit 5 September 20, 2018 146 E-mail, Rani Johnson to Joe Mitchen, et al. SW-SEC00237608 - SW-SEC00237609</p> <p>8 Exhibit 6 October 2018 Information Security Risk Review 152 SW-SEC00313351 - SW-SEC00313362</p> <p>9 Exhibit 7 February 13, 2019 E-mail, 169 August Wehrmann to SW MSP Engineering, et al. SW-SEC-SDNY_00000004 - SW-SEC-SDNY_00000005</p> <p>10 Exhibit 7A Attachment to Exhibit 7 169 Produced in Native Format SW-SEC-SDNY_00000006</p>	<p>1 Austin, Texas, Monday, September 16, 2024 9:11 a.m. - 6:02 p.m.</p> <p>2</p> <p>3</p> <p>4 THE VIDEOGRAPHER: This is the 5 videotaped deposition of Joseph Kim in the matter of 6 the Securities and Exchange Commission versus 7 SolarWinds Corporation, et al., Case No. 8 23-cv-9518-PAE.</p> <p>9 The deposition is being held at 10 Latham &amp; Watkins at 300 Colorado Street, Austin, 11 Texas. Today's date is September 16th, 2024. The 12 time on the video monitor is 9:11 a.m.</p> <p>13 My name is Timothy Desadier, 14 certified legal video specialist with Gradillas 15 Court Reporters located at 400 North Brand 16 Boulevard, Suite 950, Glendale, California 91203.</p> <p>17 Would counsel and all present please 18 voice identify themselves.</p> <p>19 MS. WARDEN: Kristen Warden, JJ Todor 20 and Christopher Carney for the Securities and 21 Exchange Commission.</p> <p>22 MR. TURNER: Serrin Turner for 23 SolarWinds and Mr. Brown from Latham &amp; Watkins.</p> <p>24 MR. GASS: Mike Gass and April DeLuca 25 from Choate Hall &amp; Stuart representing the witness</p>
6	8

1 lifecycle. We will be -- we will be working with  
 2 teams throughout 2018 to begin incorporating the SDL  
 3 into their development lifecycle. This begins with  
 4 general SDL training for all of the engineering  
 5 along with several SDL pilots with specific teams in  
 6 Q1.

7     **A.** Yeah.

8     **Q.** Will continue to pragmatically roll out  
 9 the SDL to additional teams each quarter.

10    **A.** Yeah.

11    **Q.** Do you see that?

12    **A.** I do see that.

13    **Q.** Okay. And you would have received this  
 14 e-mail?

15    **A.** Yeah. I mean, I will -- if you said I  
 16 was part of the CTO direct reports, I probably did  
 17 receive it.

18    **Q.** Did you have any conversation with  
 19 Mr. Colquitt about this e-mail?

20    **A.** I do not recall this e-mail, so I can't  
 21 respond to say did I have a conversation with Steve  
 22 about this specific e-mail.

23    **Q.** Do you -- I'll rephrase.

24       Did you have any conversation with  
 25 Mr. Colquitt regarding his concerns regarding the

137

1     BY MS. WARDEN:

2     **Q.** So is it your testimony that  
 3 Mr. Colquitt's statement that we don't do some of  
 4 the things that are indicated in the statement below  
 5 is not true?

6           MR. TURNER: Objection to form.

7     **A.** It is -- it is not true in terms of  
 8 specifically the security statement that is listed  
 9 here. The piece here that I think is important to  
 10 clarify and it might be a confusion here is are  
 11 you -- are you indicating that SDL, the secure  
 12 development lifecycle, the internal project name  
 13 that Steve is utilizing here is the same thing as  
 14 the software development lifecycle?

15     BY MS. WARDEN:

16     **Q.** I'm just focusing in on the language in  
 17 the e-mail --

18     **A.** Yeah.

19     **Q.** -- that CTO direct reports received.

20     **A.** Yeah.

21     **Q.** So based upon the language that's in this  
 22 e-mail I guess is how you should interpret your  
 23 understanding of the language. So --

24           MR. TURNER: Objection to form. Are  
 25 you asking him whether based on this e-mail he had

139

1     SDL language in the security statement?

2           MR. TURNER: Objection to form.

3     **A.** I did not have any specific questions or  
 4 concerns with Steve about the security statement.  
 5 Like I answered earlier, I had Steve and Tim go out  
 6 and see if we can continue to improve how we do  
 7 security within the software development lifecycle.  
 8 And so that was an initiative that I had Steve and  
 9 Tim run. And -- go ahead.

10    BY MS. WARDEN:

11    **Q.** So Mr. Colquitt's statement that we don't  
 12 do some of the things that are indicated in the  
 13 statement below, was that an accurate statement?

14           MR. TURNER: Objection to form.

15    **A.** When I --

16           THE WITNESS: Go ahead.

17           MR. TURNER: Go ahead.

18    **A.** When I read this security statement, it  
 19 is -- the security statement is accurate on what is  
 20 in here around software development lifecycle. We  
 21 did all of the statements that are listed here  
 22 around quality assurance, vulnerability testing,  
 23 regression testing, penetration testing and product  
 24 security assessments. We did do all of those things  
 25 within SolarWinds when the statement was published.

138

1     reason to think that any of these things in this  
 2 statement were untrue?

3     BY MS. WARDEN:

4     **Q.** Do you agree with Mr. Colquitt's  
 5 statements in Bates ending in 41?

6     **A.** I don't know because I have not seen this  
 7 e-mail before. I have not -- I don't recall seeing  
 8 this e-mail before. I don't recall it. And so when  
 9 I had the discussion with Steve, like I stated  
 10 earlier, the context to which we're looking at SDL  
 11 as is indicated here, which is secure development  
 12 lifecycle, that is an internal name that Steve and  
 13 Tim came up with. And sometimes it was called  
 14 software security development lifecycle, SSDL, and  
 15 it's the reason why in this e-mail he is  
 16 capitalizing the words SDL and Secure Development  
 17 Lifecycle.

18           It says: Simple response, there is  
 19 improvement needed to be able to meet the  
 20 security --

21           THE REPORTER: Slow down, please.

22    **A.** Security expectations of a Secure  
 23 Development Lifecycle. You see that in the second  
 24 paragraph? The Secure Development Lifecycle is  
 25 capitalized, whereas if you look at the bottom, it

140

1 says: Our security development lifecycle. It is  
 2 not capitalized. It happened to be that Steve is  
 3 creating an internal project called SDL or SSDL in  
 4 certain documents. I'm sure you got documents that  
 5 referred to it as SSDL as well, is a new project  
 6 that I had Tim Brown and Steven Colquitt initiate to  
 7 better improve how we run security and how do we  
 8 standardize some of the security practices within  
 9 SolarWinds.

10 So to clarify, the statement at the  
 11 bottom where it says: Our secured development  
 12 lifecycle follows standard security practices  
 13 including vulnerability testing, regression testing,  
 14 penetration testing and product security  
 15 assessments, is a true statement. This is not  
 16 referring to necessarily the project that was being  
 17 taken underneath with Steve's e-mail thread here  
 18 with a capital S, capital D and capital L. It just  
 19 happens they're using similar language between the  
 20 two.

21 BY MS. WARDEN:

22 Q. You believe that Mr. Colquitt is  
 23 referring to something different than the reference  
 24 to software development lifecycle in the security  
 25 statement?

141

1 take on an initiative to help -- just like we were  
 2 doing with the rest of the cybersecurity areas with  
 3 things like NIST CSF to help standardize and  
 4 continue to improve security within our software  
 5 development lifecycle as well. So I had asked the  
 6 two of them to take on that initiative.

7 Q. This is all your -- this is -- you didn't  
 8 have any conversation with Mr. Colquitt to clarify  
 9 your understanding of this exhibit at the time,  
 10 right?

11 A. No. I mean, I -- but I -- like I said,  
 12 like I don't recall receiving this specific e-mail,  
 13 but you're asking me to read into what Steve's  
 14 intentions are in the e-mail. So likewise --

15 Q. That's not what I asked you. As to your  
 16 understanding of his words.

17 MR. TURNER: Yes. After he told you  
 18 he didn't receive the e-mail, you asked for his  
 19 understanding. He's doing his best to give you his  
 20 guess, his understanding. That's exactly what you  
 21 asked for.

22 A. That's what you asked.

23 MS. WARDEN: I'm going to object  
 24 again to your speaking.  
 25

143

1 A. Yes. Here SDL clearly he is stating  
 2 this -- there is improvement needed to be able to  
 3 meet the security expectations of a capital S,  
 4 secure, capital D, development, capital L,  
 5 lifecycle. And sometimes that project internally  
 6 was referred to as software secure development  
 7 lifecycle, which is SSDL.

8 Q. Okay. Let's take a look at Kim 3, which  
 9 is the security statement.

10 A. Yes.

11 Q. And the reference to software secure  
 12 development lifecycle, is that capitalized?

13 A. No, it is not.

14 Q. Okay. So is this -- is that referring to  
 15 the SDL project that Brown is developing?

16 A. The --

17 MR. TURNER: Brown or Colquitt?

18 BY MS. WARDEN:

19 Q. Well, you mentioned there was a  
 20 project --

21 A. Yes. I was asking --

THE REPORTER: Got to let her finish.

23 BY MS. WARDEN:

24 Q. Go ahead.

25 A. I was asking for Tim Brown and Steve to

142

1 BY MS. WARDEN:

2 Q. Mr. Kim, as the CTO, was Mr. Colquitt's  
 3 concern about the security statement something you  
 4 had a responsibility to address?

5 A. I gave Steve the project to help improve  
 6 the standardization and security of the product in  
 7 the software development lifecycle. I specifically  
 8 asked Steve and Tim to go run that project. And so,  
 9 yes, I wanted to see improvements there just like we  
 10 did with NIST CSF and the rest of the other areas of  
 11 cybersecurity.

12 Q. Okay. Did anyone share concerns with you  
 13 about that the language of -- the language about the  
 14 software development lifecycle in the security  
 15 statement was different than the reality?

16 A. Did anyone raise a concern that the  
 17 statements was different than reality?

18 Q. With respect to software development  
 19 lifecycle.

20 A. No one raised any issues that I recall in  
 21 terms of the language in the security statement  
 22 being accurate or not. What I can tell you is that  
 23 the language in the Software Development Lifecycle  
 24 section of the security statement is accurate.

25 Q. Okay. So who should Mr. Colquitt have

144

1 shared concerns about the accuracy of language in  
 2 the security statement with?

3 MR. TURNER: Okay. Objection to form  
 4 and foundation. Again, he's already told  
 5 you -- you've already asked him to provide his  
 6 understanding and then you've questioned where he's  
 7 getting his understanding from and now you're asking  
 8 him who this understanding should have been shared  
 9 with. He doesn't remember the e-mail. He doesn't  
 10 remember talking with Steven. So the question  
 11 doesn't make sense.

12 MS. WARDEN: I'm going to continue my  
 13 objection.

14 MR. TURNER: Well, you're -- I will  
 15 object to your lecturing the witness when he doesn't  
 16 give you the answer he wants and then blaming him  
 17 for misunderstanding the question when the questions  
 18 aren't well formed.

19 MS. WARDEN: I'm objecting to you  
 20 lecturing to SEC counsel.

21 BY MS. WARDEN:

22 Q. Okay. Let me show you another document,  
 23 Mr. Kim.

24 A. Sure.

25 Q. Mr. Kim, I'm marking this Exhibit Kim 5

145

1 Tim Brown reported in to Rani Johnson.  
 2 Q. Okay. So Mr. Colquitt says: TM'ing is a  
 3 process. It's a part of the -- it's part of the SDL  
 4 and we are just barely beginning to understand how  
 5 teams are going to be doing this activity, so I am  
 6 not sure what you are looking for in terms of  
 7 confirmation.

8 Do you see that?

9 A. I do.

10 Q. Okay. Did Ms. Johnson, who was your CIO  
 11 at the time, did she ever discuss this e-mail with  
 12 you?

13 A. Not that I recall.

14 Q. And what do you understand TM'ing to  
 15 mean?

16 A. I would think that it says particularly  
 17 the threat modeling, so I would assume -- again, I'm  
 18 not on this e-mail thread, TM'ing probably means  
 19 threat modeling.

20 Q. Have you ever referred to threat modeling  
 21 in e-mails with that acronym?

22 A. I personally have not, no.

23 Q. No. Okay.

24 Did you ever hear any -- any complaints  
 25 from anyone at SolarWinds regarding what

147

1 and for the record it's SW-SEC00237608 through 09.  
 2 (Deposition Exhibit 5 marked for  
 3 identification.)

4 BY MS. WARDEN:

5 Q. So, Mr. Kim, you're not on this e-mail,  
 6 but I'm just going to ask you about a sentence in  
 7 the e-mail.

8 A. Sure.

9 Q. Let me know when you're ready.

10 A. Give me a second.

11 (Witness reviews document.)

12 A. Yeah.

13 BY MS. WARDEN:

14 Q. Okay. So directing you to the top half  
 15 of Bates ending in 08, you see Mr. Colquitt e-mailed  
 16 Tim Brown and Rani Johnson on May 21, 2018.

17 Do you see that?

18 A. I do.

19 Q. Okay. And the subject says: Re: Please  
 20 confirm (particularly the threat modeling).

21 Do you see that in the subject line?

22 A. Yes.

23 Q. Okay. Mr. Brown and Ms. Johnson were  
 24 your subordinates, right?

25 A. Yes. Rani reported to me directly and

146

1 Mr. Colquitt said, We're just barely beginning to  
 2 understand how teams are going to be doing this  
 3 activity, referring to threat modeling?

4 MR. TURNER: Objection to the form.

5 A. Have I personally heard people  
 6 complaining about it? Not that I can recall.

7 BY MS. WARDEN:

8 Q. And as of May 21, 2018, was it your  
 9 understanding that threat modeling was being  
 10 followed?

11 MR. TURNER: As of May 21, 2018?

12 A. I don't know about the specific dates per  
 13 se, but we were doing threat modeling between the  
 14 products. That specific process was not  
 15 standardized across the different parts of the  
 16 organization. As Steve here rightly kind of points  
 17 out, it's more of a process in terms of how you  
 18 would utilize all the products together in order for  
 19 you to be able to do a level of threat modeling.

20 Again, I can't -- I'm not on the thread  
 21 so I don't know exactly what he means by doing this  
 22 activity. I don't know if it's around  
 23 standardization or whatever the case is, but I know  
 24 that threat modeling was being done in the company.

25

148

1       **A.** Sure. I remember it was the October time  
2 frame, yeah.  
3       **Q.** And Mr. Quitugua was one of your direct  
4 reports in the engineering group?  
5       **A.** No, Eric reported in to Tim Brown who  
6 reported to Rani Johnson.  
7       **Q.** Okay. Had you received -- do you  
8 routinely receive e-mails directly from  
9 Mr. Quitugua?  
10      **A.** I mean, I ask people to communicate as  
11 often and openly as possible. As part of the  
12 internal, like, incident response process, you would  
13 have to have a certain classification before it gets  
14 escalated up to the C-level executives, but I did  
15 encourage people to let folks know where incidents  
16 stood and things like that. So this isn't the only  
17 time that I would have received an e-mail like this.  
18      **Q.** So Mr. Quitugua wrote to you: Team, the  
19 following is a list of open security incidents  
20 currently in our queue and are actively being worked  
21 on that you should be aware of.  
22      Do you see that?  
23      **A.** I do.  
24      **Q.** All right. And then there's a chart.  
25 And do you see the column -- left-most column

229

1 a majority of SolarWinds' revenue when you were  
2 there?  
3       **A.** You had asked that question earlier today  
4 and in terms of the revenue breakdown, I wouldn't  
5 know that. I know that it was utilized much more  
6 than the other products that were within the  
7 SolarWinds portfolio. So I think that's probably  
8 the case, but I wouldn't know the dollar figures  
9 necessarily attached to it.  
10      **Q.** When you say "utilized much more than  
11 other products" it means --  
12      **A.** More users.  
13      **Q.** -- had more customers, the most customers  
14 of any product at SolarWinds?  
15      **A.** That's what I recall, yes.  
16      **Q.** Okay. Fair to say that Orion was a  
17 flagship product at SolarWinds?  
18      **A.** I think that's fair to say.  
19      **Q.** Fair to say it was a crown jewel product?  
20      MR. TURNER: Objection to form.  
21      **A.** Fair to say it's a very important  
22 platform for the SolarWinds company.  
23 BY MS. WARDEN:  
24      **Q.** And when Mr. Quitugua wrote to you:  
25 Orion platform lacks proper access controls, did you

231

1 entitled Business?  
2       **A.** Yes.  
3       **Q.** All right. So let's take a look at row 2  
4 under the second column entitled Title. Do you see  
5 where it says: Orion platform lacks proper access  
6 controls?  
7       **A.** I do.  
8       **Q.** What does that mean?  
9        MR. TURNER: Objection, foundation.  
10      **A.** I don't specifically know, you know, what  
11 that would mean in the context of this specific  
12 incident. Obviously, you know, it's not like  
13 there's no access control in the Orion platform,  
14 otherwise the incident classification wouldn't be a  
15 one low. So I don't know exactly how they were  
16 filling that out, if it was typed in or if it's a  
17 dropdown box or something like that from the report  
18 that they were running. So I mean, again, I don't  
19 have the necessary context for that specific title.  
20 BY MS. WARDEN:  
21      **Q.** Okay. Let's back up. What is Orion?  
22      **A.** Orion is the Core platform where a lot of  
23 the Core IT business unit's products are built on  
24 top of.  
25      **Q.** Okay. Is it fair to say Orion generated

230

1 take that to mean that -- all of access controls  
2 involving Orion or some?  
3       MR. TURNER: Objection to form.  
4       **A.** Yeah, I had already answered. I did not  
5 take it as all of Orion platform lacks proper access  
6 controls. The reason why I would say that is  
7 obviously from an incident classification  
8 perspective that would not be considered a low  
9 incident if that was the case.  
10 BY MS. WARDEN:  
11      **Q.** Oh, you're tethering it to the last  
12 column that it was classified as a one?  
13      **A.** Yes.  
14      **Q.** Okay. And you're inferring based upon  
15 that it had a classification of one that the  
16 reference to Orion platform lacks proper access  
17 controls does not involve all of Orion's access  
18 controls?  
19      **A.** Correct.  
20      **Q.** Okay. Any insight as to which particular  
21 access controls this is referring to?  
22      **A.** I don't have any -- any specific  
23 recollection or what this incident was for.  
24 Obviously if the incident classification was much  
25 higher, I would have dug into it, but, you know,

232

<p>1 being at an incident classification of low, I'm just      2 letting the team handle it at this point just with      3 the FYI.</p> <p>4 Q. And did you give guidance Mr. Quitugua      5 regarding how to classify -- you know, how -- what      6 kind of classification scheme to use?</p> <p>7 A. The internal incident response process      8 has with it a classification set of, you know,      9 requirements on what would be classified as what.      10 So that's part of the incident response process.      11 And exactly which incidents go with which      12 classification, I mean, I would have to, you know,      13 look at other documentation, but I know that we had      14 that pretty clarified.</p> <p>15 Q. And as of October 3rd, 2018, is this the      16 first time you recall learning that the Orion      17 platform lacked proper access controls?</p> <p>18 MR. TURNER: Objection to the form,      19 mischaracterization of the document.</p> <p>20 A. There again, I don't know what the very      21 specifics of this incident was. That title around:      22 Orion platform lacks proper access controls, I don't      23 know how it is filled up, if it is a dropdown box      24 or, you know, if there's no other option to pick      25 anything else. I was predominantly looking at the</p>	<p>1 Q. Okay. Who has supervisory responsibility      2 over access control issues involving Orion?      3 MR. TURNER: Objection, foundation.      4 A. Yeah, I'm trying -- can you clarify --      5 BY MS. WARDEN:      6 Q. Are you aware of the Orion platform,      7 security related to the Orion platform, who was in      8 charge of that?      9 A. I mean, from a security perspective,      10 again, the culture that we push was that everyone      11 should care about security across the organization.      12 It wasn't, like, one person's job where their sole      13 job was the Orion platform security or something      14 like that. Again, the -- in order for you to have      15 good security in the company, what you want to do is      16 to make sure that from a cultural perspective that      17 everyone had a good understanding of kind of their      18 importance in terms of putting good security      19 practices in place. And it's because, again, you      20 can knock down the -- lock down the platform, but      21 they -- external people trying to get into your      22 products can come from anywhere. So as a general      23 practice we didn't have one person responsible for      24 Orion platform access control.</p> <p>25 Q. In the next row below it says Orion NCM</p>
<p>233</p> <p>1 incident classification to see what the impact of      2 that specific incident was more so than anything      3 else.</p> <p>4 BY MS. WARDEN:</p> <p>5 Q. How about just generally in the fall of      6 2018, do you recall learning about access control      7 issues involving Orion?</p> <p>8 MR. TURNER: Objection to form.</p> <p>9 A. We would keep track of all of the      10 incidents that would go through the system. And you      11 can see here even on the Confluence page link, every      12 single incident that occurred would have a lot of      13 these specifics categorized. Again, like in this      14 case, I don't know what the specifics are, but it      15 had something to do with access control within      16 Orion. But the specifics I wouldn't know by looking      17 at this document.</p> <p>18 BY MS. WARDEN:</p> <p>19 Q. And did you take any next steps to follow      20 up with Mr. Quitugua regarding the -- the row:      21 Orion platform lacks proper access controls?</p> <p>22 A. For an incident that was categorized as      23 one that didn't actually meet as part of the process      24 an escalation, no, I do not recall following up on      25 this specific incident.</p>	<p>235</p> <p>1 Credential Exposure in the column title.      2 Do you see that?</p> <p>3 A. I do.</p> <p>4 Q. And what do you understand that to mean?</p> <p>5 A. It's very similar. So the Orion platform      6 is a core platform where you had built additional      7 products on top of that platform. NCM was one of      8 the products that was built on top of the Orion      9 platform, network configuration manager. And so      10 this specific, you know, incident -- you know,      11 low-classed incident was probably something to do      12 with the NCM product on top of the Orion platform.</p> <p>13 Q. So is it fair to say NCM is, like, a      14 subcategory under Orion?</p> <p>15 A. NCM is the -- ultimately how the customer      16 buys what's in the Orion platform. So NCM is -- you      17 can see their core Orion NCM. Likewise, when it      18 says Orion -- the row underneath it, Orion NPM. So      19 NPM is another product that sits on top of the Orion      20 platform.</p> <p>21 Q. So is this describing some type of access      22 control issue?</p> <p>23 MR. TURNER: Objection, foundation.</p> <p>24 A. Again, like, I would need more specifics,      25 you know, from the confluence page on exactly what</p>

<p>1 the -- what the incident was for me to be able to  2 adequately answer that question.  3 BY MS. WARDEN:  4 Q. Okay. And shifting to the right under  5 Summary it says: Plain text credentials for access  6 to configure nodes expose an HTML source code.  7 Do you understand what that means?  8 A. It can mean many, many things. So not  9 specifically for this incident.  10 Q. Does it relate to passwords not being  11 individually salted or hashed?  12 A. I can't tell from this line item on if  13 it's a salting or hashing issue. In the incident  14 commander it says David and it says externally  15 reported by CJD IT Consultancy on it. And so,  16 again, I don't know the specifics of this incident,  17 but, you know, it could be, you know, somebody  18 externally from a -- either a Bug Bounty program or  19 something like that ended up reporting a very  20 specific issue in the code. So there's no way  21 to -- like that I can look at this slide and say it  22 was a salting or hashing issue.  23 Q. Did you take any next steps after  24 learning of what's in this chart, Orion NCM  25 credential exposure?</p>	<p>1 reviewed is attached. Please advise if you have any  2 questions or would like additional information.  3 Do you see that?  4 A. I do.  5 Q. The next page, Bates ending in 11, is the  6 attached slide deck, which goes until Bates ending  7 in 64 and it's entitled Security and Compliance  8 Program Quarterly Overview.  9 Do you see that?  10 A. I do.  11 Q. Now, many hours ago when we started  12 talking, we discussed a quarterly security review.  13 Do you remember that?  14 A. I do.  15 Q. Okay. And I believe you testified you  16 thought that it began in 2019, correct?  17 A. I -- yes, that's what I recall.  18 Q. Okay. Did -- at some point was that  19 renamed Security and Compliance Program Quarterly?  20 A. I can't recall, like, if there was naming  21 changes or anything like that. But, yeah, I mean  22 there was quarterly reviews associated with just  23 everything that was happening from a security and  24 compliance perspective.  25 Q. Okay. Sometimes were they referred to as</p>
<p>237</p> <p>1 A. No. As the incident classification says,  2 it's a low.  3 Q. Okay. I'm going to hand you what we'll  4 mark Kim 12. It's Bates SW-SEC264310 through 364.  5 (Deposition Exhibit 12 marked for  6 identification.)  7 (Witness reviews document.)  8 BY MS. WARDEN:  9 Q. Okay. Mr. Kim, do you recognize Kim 12?  10 A. Yeah. It looks like one of the earlier  11 quarterly reviews of the security and compliance  12 programs that were happening within SolarWinds.  13 Q. Okay. And the first -- so Bates ending  14 in 10 is an August 16, 2019, e-mail from Rani  15 Johnson to you, right?  16 A. Uh-huh.  17 Q. And to Mr. Kalsu, Mr. Bliss, Ms. Pierce,  18 Mr. Brown, Ms. Zader, correct?  19 A. Yes.  20 Q. And the subject: Security and compliance  21 Q3 2019 quarterly review.  22 Do you see that?  23 A. I do.  24 Q. All right. So Ms. Johnson told you:  25 Thanks for your time today. The presentation we</p>	<p>239</p> <p>1 quarterly risk reviews, QRRs?  2 A. I don't recall the naming changes.  3 Q. All right. And you see this is dated  4 August 16, 2019, right?  5 A. I do.  6 Q. Okay. Who do you understand wrote this  7 slide deck? Do you know who wrote this slide deck?  8 A. I'm sure a lot of people were involved in  9 the background. I don't know the specifics of who  10 wrote the slide deck. What I do know is it's a  11 compilation of security and compliance projects that  12 eventually at some point, you know, got summarized  13 at Rani and Tim and Jenny Zader's level.  14 Q. Okay. Was this the first sort of  15 quarterly security review slide deck that you  16 received?  17 A. I can't recall.  18 Q. Okay.  19 A. But it's a good representation of  20 normally what we would see.  21 Q. All right. So let's go to Bates ending  22 in 12. Do you see it says Agenda at the top?  23 A. I do.  24 Q. And then it says: Security compliance  25 project highlights executive ask.</p>

<p>1           Do you see that?</p> <p>2       <b>A.</b> I do.</p> <p>3       <b>Q.</b> What were the executive asks? What is</p> <p>4 that referring to?</p> <p>5       <b>A.</b> It's referring to, you know, there were</p> <p>6 two parts of the security and compliance review.</p> <p>7 One of them was obviously to inform us what was</p> <p>8 happening with all of the security and compliance</p> <p>9 projects, I mean, there was a lot that we</p> <p>10 emphasized. And the executive asks were sort of</p> <p>11 from the team of Rani and Jenny Zader and Tim Brown</p> <p>12 and others where they would ask, you know, Bart,</p> <p>13 myself and Jason on some additional help in terms of</p> <p>14 putting pressure either within our own organizations</p> <p>15 or other C-level executives' organizations to, you</p> <p>16 know, put additional emphasis around certain</p> <p>17 projects.</p> <p>18       So that would be the executive ask.</p> <p>19       <b>Q.</b> Okay. And when you say, Putting pressure</p> <p>20 within our own organization or other C-level</p> <p>21 executive organizations, pressure in terms of what?</p> <p>22       <b>A.</b> Pressure in terms of, you know, more</p> <p>23 prioritization of doing one set of initiatives that</p> <p>24 was, you know, security and compliance focused</p> <p>25 versus other initiatives that a function or a</p>	<p>1 different areas: Identity, protect, detect,</p> <p>2 respond, and recover.</p> <p>3           Do you see that?</p> <p>4       <b>A.</b> I do.</p> <p>5       <b>Q.</b> Are those from the NIST CSF?</p> <p>6       <b>A.</b> Correct. Those are the different</p> <p>7 categories in NIST CSF.</p> <p>8       <b>Q.</b> And then it just, directing your</p> <p>9 attention to the last row in Bates ending in 19,</p> <p>10 where it says Overall, do you see in 2017 it has a</p> <p>11 score of 1 and it's color coded orange?</p> <p>12       Do you see that?</p> <p>13       <b>A.</b> Oh, for overall?</p> <p>14       <b>Q.</b> Yeah.</p> <p>15       <b>A.</b> Yes, I do see that.</p> <p>16       <b>Q.</b> Just a couple other questions. How did</p> <p>17 SolarWinds come up with these scores?</p> <p>18           MR. TURNER: Object to foundation.</p> <p>19 BY MS. WARDEN:</p> <p>20       <b>Q.</b> Do you know how SolarWinds came up with</p> <p>21 these scores?</p> <p>22       <b>A.</b> I mean, internally I don't know exactly</p> <p>23 what the assessment was that Rani and Tim and team</p> <p>24 ran, but it was I think a self-assessment. We</p> <p>25 didn't have third parties come in in accordance to</p>
<p>241</p> <p>1 product organization would prioritize.</p> <p>2       <b>Q.</b> Can pressure include increased funding</p> <p>3 for a particular project?</p> <p>4       <b>A.</b> I don't remember any asks -- I don't</p> <p>5 recall any asks where the executive ask around these</p> <p>6 reviews was additional ask for funding for pressure,</p> <p>7 per se.</p> <p>8       <b>Q.</b> And then the third bullet on this</p> <p>9 document Bates ending in 12 says: Security Incident</p> <p>10 Improvement Plan (SIIP) Update.</p> <p>11       What does that mean?</p> <p>12       <b>A.</b> I don't recall exactly what that third</p> <p>13 bullet point was for.</p> <p>14       <b>Q.</b> Okay. If you can turn to page ending in</p> <p>15 Bates 18.</p> <p>16       <b>A.</b> Yeah.</p> <p>17       <b>Q.</b> At the top it says SolarWinds Security</p> <p>18 Program and underneath it says: Security controls</p> <p>19 based on NIST controls.</p> <p>20       Do you see that?</p> <p>21       <b>A.</b> Yeah. This is the NIST CSF framework.</p> <p>22       <b>Q.</b> Okay. And if you turn to the next page,</p> <p>23 it says: SolarWinds Scorecard NIST Maturity Level.</p> <p>24       <b>A.</b> Yeah.</p> <p>25       <b>Q.</b> Okay. The scorecard covers five</p>	<p>243</p> <p>1 sort of what the maturity level is listed here in</p> <p>2 terms of 0 through 5. So in the descriptions, for</p> <p>3 example, 1.0 would indicate that the organization</p> <p>4 has ad hoc inconsistent or reactive approach to</p> <p>5 meeting the security control objectives.</p> <p>6       <b>Q.</b> So you mentioned that you thought Rani</p> <p>7 Johnson and Tim Brown did the assessment to</p> <p>8 determine the scores; is that accurate?</p> <p>9       <b>A.</b> Internally I'm sure they, you know, did a</p> <p>10 lot of checks and things like that, you know,</p> <p>11 themselves. I did not, you know, drill down into,</p> <p>12 you know, how did you come up with such-and-such</p> <p>13 score, et cetera.</p> <p>14       <b>Q.</b> Did Mr. Brown or Ms. Johnson consult you</p> <p>15 on the scoring legend?</p> <p>16           MR. TURNER: Objection to form.</p> <p>17 BY MS. WARDEN:</p> <p>18       <b>Q.</b> That we see on Bates ending in 19?</p> <p>19       <b>A.</b> No. I mean, I would have to go back and</p> <p>20 see what the NIST CSF during 2000 and -- you know,</p> <p>21 what the standards were back in August of 2019.</p> <p>22 But, no, I didn't have any input or anything like</p> <p>23 that in terms of how they came up with the legend.</p> <p>24       <b>Q.</b> Okay. Besides Mr. Brown and Ms. Johnson,</p> <p>25 any other SolarWinds employees involved in coming up</p>

1 overall score went from 1 to 2.5.  
 2 Do you see that?  
 3 **A.** I do.  
 4 **Q.** All right. And in 2019, the next column  
 5 over --  
 6 **A.** Yeah.  
 7 **Q.** -- the overall score increased to 2.8.  
 8 Do you see that?  
 9 **A.** I do.  
 10 **Q.** And you don't know how those scores were,  
 11 like, granularly arrived at, correct?  
 12 **A.** I mean, I'm -- in terms of the granular  
 13 level of how they came to be, no, I don't know all  
 14 of the specifics around that. You know, obviously  
 15 this was --  
 16 MR. TURNER: That was the question.  
 17 THE WITNESS: Yes.  
 18 **A.** No, I don't know the granular details of  
 19 how those were derived.  
 20 BY MS. WARDEN:  
 21 **Q.** So let's look at the maturity level  
 22 description for -- well, they're color coded in  
 23 light green. So that would be: The organization  
 24 has a documented, detailed approach to meeting the  
 25 security control objectives, and regularly measures

249

1 Because, again, if you -- once you get from 1 to a  
 2 2, it says other things in here that you would need  
 3 now for you to be able to get from a 2 to a 3,  
 4 right. So yes. I mean first step was around, you  
 5 know, how do you standardize and then secondly how  
 6 do you get more consistent in terms of meeting the  
 7 security controls.  
 8 **Q.** Okay. Let's look at the next page. It's  
 9 Bates ending in 20, please.  
 10 **A.** Okay.  
 11 **Q.** The top of the slide -- it says  
 12 identify. I believe that's a typo. Should be  
 13 identify.  
 14 **A.** Yeah.  
 15 **Q.** Is that a -- does identify come from the  
 16 NIST --  
 17 **A.** CSF --  
 18 **Q.** -- CSF?  
 19 **A.** -- framework, yes, it does.  
 20 **Q.** All right. So under --  
 21 (Admonition by reporter.)  
 22 BY MS. WARDEN:  
 23 **Q.** Under Security Category, do you see that  
 24 column?  
 25 **A.** I do see that column.

251

1 its compliance.  
 2 Is -- are the scores that you see as  
 3 reflected in this scorecard for 2018 and 2019, are  
 4 they accurate to you?  
 5 MR. TURNER: Objection to form and  
 6 foundation.  
 7 **A.** From the way that it is documented of an  
 8 18 being between overall a 2 and a 3, and being  
 9 closer to a three in 2019, it's -- again, like I --  
 10 without the specifics, just, you know, how we, you  
 11 know, felt like things that we were improving, I  
 12 would say those are -- it's a good representation.  
 13 BY MS. WARDEN:  
 14 **Q.** And why were things improving?  
 15 **A.** Because we were starting to standardize  
 16 and not have inconsistencies in terms of the way  
 17 that we're utilizing technologies in these areas.  
 18 **Q.** Okay. So do you think that the reason  
 19 for the improvement was limited to the  
 20 standardization?  
 21 **A.** No. I mean it's also in other areas as  
 22 well. For example, in Respond, when you go to a  
 23 2.8, you know, when you continue to improve your  
 24 incident response process, for example, obviously,  
 25 you know, you would continue to improve your scores.

250

1 **Q.** Okay. It says: Secure software  
 2 development lifecycle SSDL.  
 3 Do you see that?  
 4 **A.** I do see that.  
 5 **Q.** Okay. And next to the reference to SSDL  
 6 it says: Employees are aware of and utilize a  
 7 security software development lifecycle in their  
 8 day-to-day activities.  
 9 Do you see that?  
 10 **A.** I do see that.  
 11 **Q.** All right. And in the next column over  
 12 it has the NIST maturity level. And that row for  
 13 SSDL was given a 2.  
 14 Do you see that?  
 15 **A.** I do see that.  
 16 **Q.** Okay. And I don't know if you want to  
 17 reference the previous page to see what the  
 18 description for 2 means. I'll let you do that.  
 19 **A.** Yeah. I can -- I can read that.  
 20 **Q.** Okay. Any reason to believe this score  
 21 of 2 for the SSDL was not accurate?  
 22 MR. TURNER: Objection to form.  
 23 **A.** I don't have any reason to believe that  
 24 the score of 2 is inaccurate when I read the  
 25 description on page 19 or slide No. 9. I don't have

252

Woong Kim  
9/16/2024

<p>1 anything -- reason to think that it is inaccurate,      2 no.      3 BY MS. WARDEN:      4 Q. Okay. So the definition for 2, maturity      5 level 2, on doc ending in Bates 19 includes that.      6 It says: But it is still mostly reactive and      7 undocumented. The organization does not routinely      8 measure or enforce policy compliance.      9 So in what ways, Mr. Kim, was the SSDL as      10 of August 2019, in what ways was it mostly reactive      11 and undocumented?      12 MR. TURNER: Object to form and      13 foundation.      14 A. In terms of the very specifics of the      15 SSDL rolling out where it can be more proactive than      16 reactive, is that, you know, I had mentioned earlier      17 that when you look at the software development      18 lifecycle, right, we're using SAFe at the moment,      19 the requirement and the prioritization would be      20 determined in a lot of ways from the product      21 management organization, you know, as well. And so      22 as part of -- again, there's probably some documents      23 around this. As part of getting this more proactive      24 is to not only do this from an engineering      25 perspective but also to be able to educate and push</p>	<p>1 by the program management office as well -- the      2 product management office, excuse me, as well.      3 BY MS. WARDEN:      4 Q. So is the reference as to SSDL on Bates      5 ending in 20, is it the same as the reference to      6 software development lifecycle in the security      7 statement?      8 A. It does not. The SSDL here is directly      9 in conjunction with the SDL or the SSDL program that      10 I had Steven Colquitt and Tim Brown work on to push      11 extra security for the SDLC process. So it's coming      12 out of that specific project.      13 Q. Why was software development lifecycle      14 not given an assessed NIST maturity level?      15 MR. TURNER: Objection, foundation.      16 A. Software development lifecycle goes      17 beyond areas of security. Software development      18 lifecycle is the general processes and practices      19 that you would be following to deploy software. So      20 although security could be a part of the software      21 development lifecycle, it includes other areas that      22 are not related to security.      23 BY MS. WARDEN:      24 Q. So was the security component of the      25 software development lifecycle assessed a NIST</p>
<p>253</p> <p>1 with the product management organization how      2 critical doing things like secure software      3 development lifecycle programs were. So I think      4 from that perspective it absolutely could have been      5 more consistent and proactive than the way that we      6 were in 2019.      7 BY MS. WARDEN:      8 Q. So is it fair to say as of 2019 the      9 secure software development lifecycles were      10 inconsistent and reactive?      11 MR. TURNER: Objection to form, and      12 misstates testimony.      13 A. Yeah, I thought I answered that. The way      14 that I looked at that score was that the      15 requirements and the prioritization across these      16 requirements were still being established and set      17 with the product management organization, which was      18 outside of the engineering organization. And so      19 part of the way that I saw that score and what we      20 can do was to push the importance of things like      21 SSDL programs to a department that prioritized the      22 work for the engineers, which did not report in to      23 me. And so there were other efforts to make sure      24 that we were properly educating the importance of      25 making sure that these items were being executed on</p>	<p>255</p> <p>1 maturity level?      2 MR. TURNER: Objection to form.      3 A. I'm trying to accurately answer the      4 question. What are you specifically referring to?      5 Are you asking if the software security development      6 lifecycle program included security components or      7 that the SDLC that we utilized included security      8 pieces or if our security statement, the items that      9 are in there on those security practices conducted?      10 I'm trying to answer your question.      11 BY MS. WARDEN:      12 Q. So this scorecard that we were looking at      13 Bates ending in 20 --      14 A. Yeah.      15 Q. -- right, assigns a NIST maturity level      16 to the SSDL; correct?      17 A. DL, yes, yes.      18 (Simultaneous discussion interrupted      19 by reporter.)      20 THE WITNESS: Sorry.      21 BY MS. WARDEN:      22 Q. Which is distinct from the software      23 development lifecycle that is contained in the      24 security statement Kim Exhibit 3, correct?      25 A. Yes, correct.</p>

Woong Kim  
9/16/2024

1 at the time?  
 2 MR. TURNER: Objection, foundation.  
 3 A. Just as I stated on the other parts of  
 4 the appendix slides, I don't -- I would need, again,  
 5 the context and things like that around what that  
 6 line item means or what in progress means.  
 7 MR. TURNER: Then you don't need to  
 8 answer further.  
 9 MS. WARDEN: Let's take a break.  
 10 MR. TURNER: How long?  
 11 THE VIDEOGRAPHER: Going off the  
 12 record. Time is 5:48.  
 13 (Recess taken from 5:48 p.m. to  
 14 6:02 p.m.)  
 15 THE VIDEOGRAPHER: Back on the  
 16 record. Time is 6:02.  
 17 MS. WARDEN: Mr. Kim, we have no  
 18 further questions at this time.  
 19 MR. TURNER: No redirect.  
 20 THE WITNESS: Thank you.  
 21 THE VIDEOGRAPHER: This concludes  
 22 today's testimony of Joseph Kim. Going off the  
 23 record. Time is 6:02.  
 24 (Deposition concluded at 6:02 p.m.)  
 25

289

1 REPORTER'S CERTIFICATION  
 2 I, Micheal A. Johnson, Registered Diplomate  
 3 Reporter and Notary Public in and for the State of  
 4 Texas, certify that on the 16th day of  
 5 September, 2024 I reported the Videotaped Deposition  
 6 of WOONG JOSEPH KIM, after the witness had first  
 7 been duly cautioned and sworn to testify under oath;  
 8 said deposition was subsequently transcribed by me  
 9 and under my supervision and contains a full, true  
 10 and complete transcription of the proceedings had at  
 11 said time and place; and that reading and signing  
 12 was not requested.  
 13 I further certify that I am neither counsel  
 14 for nor related to any party in this cause and am  
 15 not financially interested in its outcome.  
 16 GIVEN UNDER MY HAND AND SEAL of office on  
 17 this 23rd day of September, 2024.

19  
 20 MICHEAL A. JOHNSON, RDR, CRR  
 NCRA Registered Diplomate Reporter  
 NCRA Certified Realtime Reporter  
 21  
 22 Notary Public in and for the  
 State of Texas  
 My Commission Expires: 8/8/2028  
 23  
 24  
 25

290